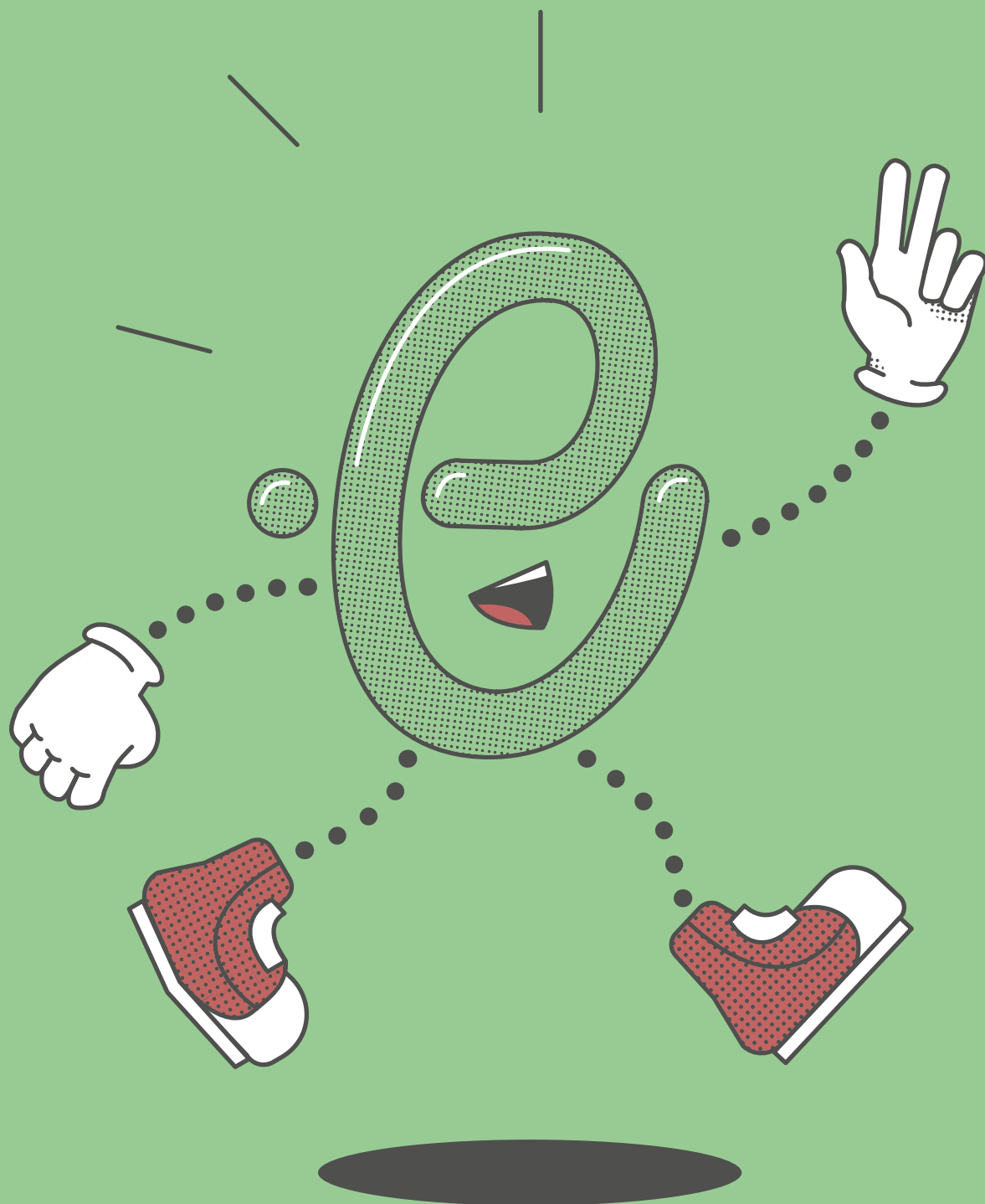


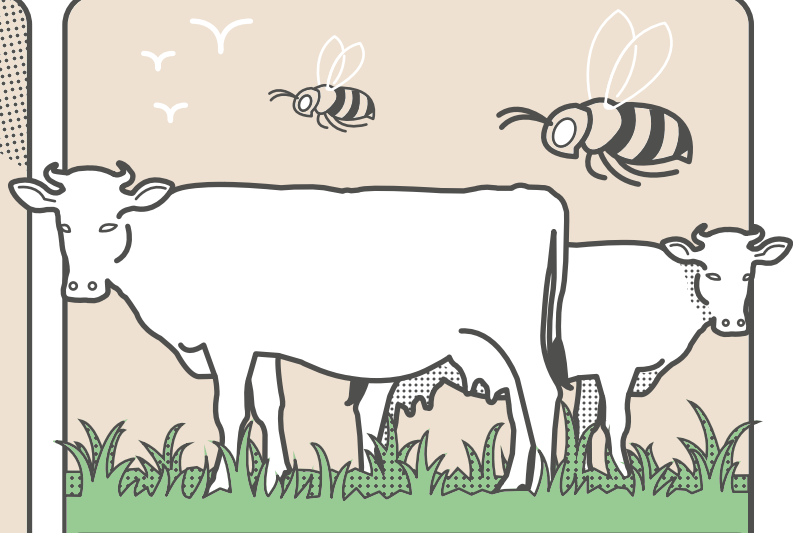


Our Journey Towards Impact

Danone Ecosystem's 2022 Activity Report



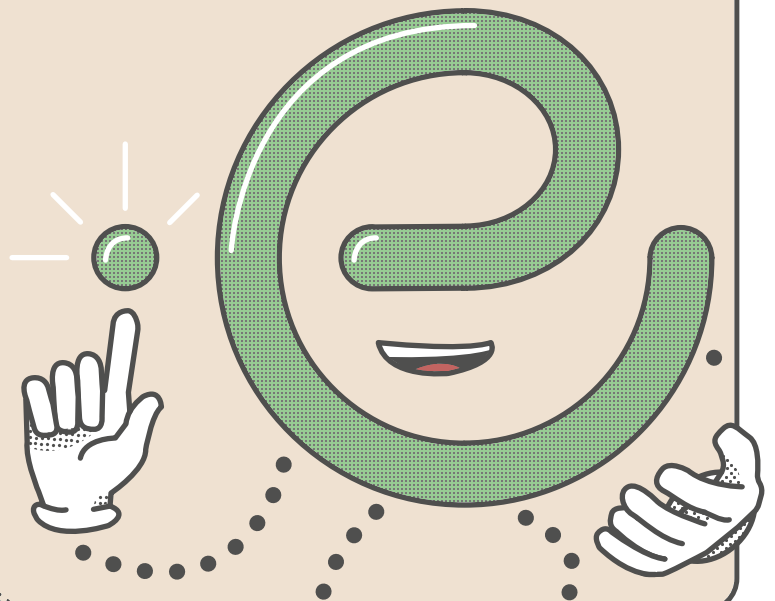
Hi! I'm the E from
Danone Ecosystem.



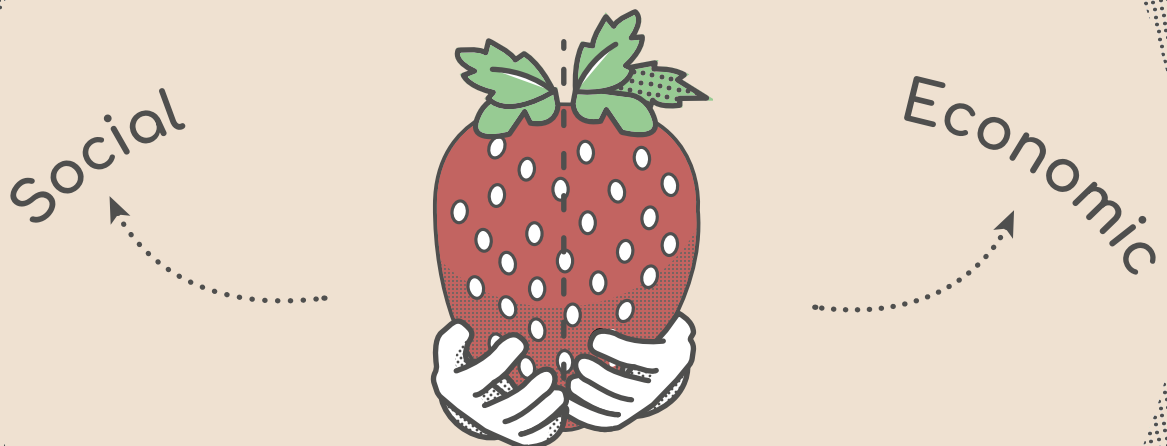
We're called Danone Ecosystem because nothing - whether it's birds, bees, or businesses - can thrive unless its ecosystem is healthy. And I'm here to show you around!

At Danone Ecosystem we co-develop projects that **respond to local needs and challenges.** That's why I have a median point in front of me...

because we start locally, and everything flows out from there.



And yeah, we're connected to **Danone**! We're the fruit of the dual project heritage.



But we still have **our own ambition, resources, expertise and network.**

2009

Back in 2009, we started imagining what our **ecosystem** would look like if we transformed it into one that's ...

Regenerative

Inclusive

Sustainable

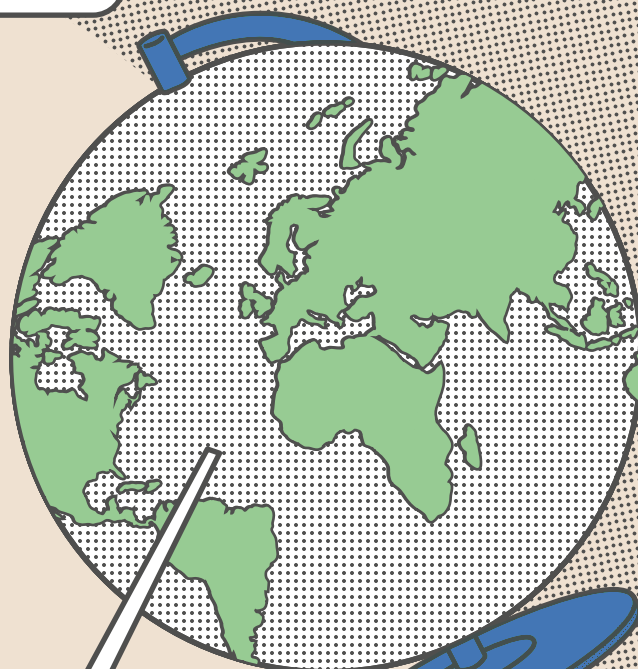
...and works for all **people** in countries where Danone operates.

It's an ecosystem where we put **people and their communities at the center.**



Let me show you how we do it! **We believe in collaboration, and we never go at it alone.**

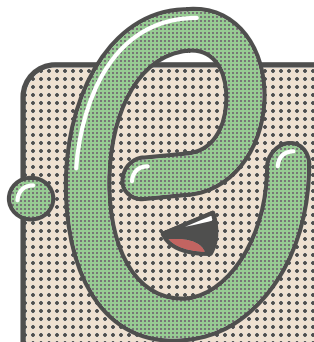
We don't just drop in with a dollar here or a euro there: every project has been **co-created and co-financed** with **90 partners** who understand the specific communities' contexts, needs, strengths, and opportunities including local NGOs, Danone employees, and local governments.



Danone Ecosystem's role is to provide organizational know-how & technical expertise during a project's development and through its lifespan.

Together with our partners we've provided over **€207M** to support the implementation of **100+ innovative projects**

€207M



Our projects aim for a positive and systemic impact on People, Health & Planet through the empowerment of professionals.

But you must be wondering what that really looks like out in the world. So let me show you!

Planet

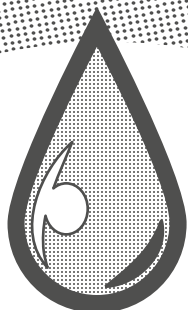


Implementing regenerative agriculture practices accross the world to preserve **natural ecosystems, soils and biodiversity** along with **farmers**

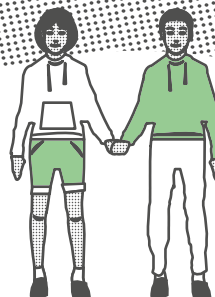
Health



Training **perinatal educators and midwives** in healthy nutrition during a child's first 1000 days



Acting with farmers and communities **to protect water resources**



Helping **teachers and canteen workers** promote good eating and drinking habits for **schoolchildren**

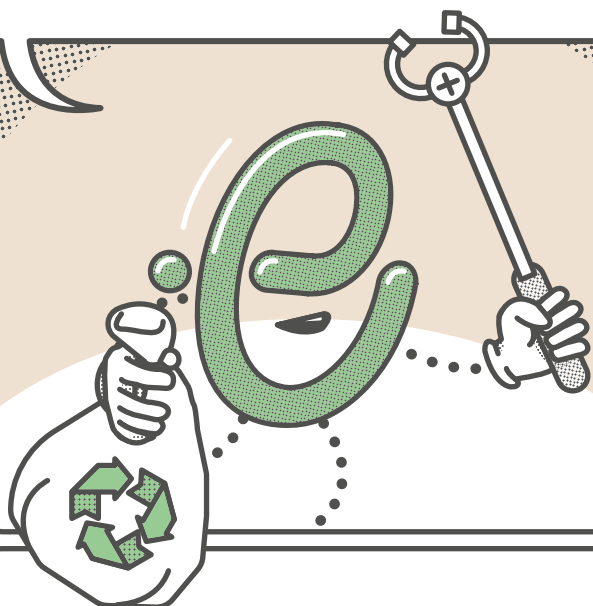


Developing inclusive waste collection chains and recycling, while training **waste-pickers** and helping improve their working conditions and way of life



Training **healthcare professionals** to put elderly patients at the center of a multimodal care path for greater autonomy and resilience

In 2022, Argentina based Cartoneros project **empowered 643 urban collectors of recycling cooperatives**

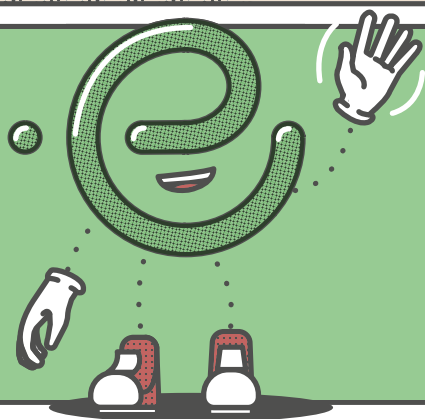
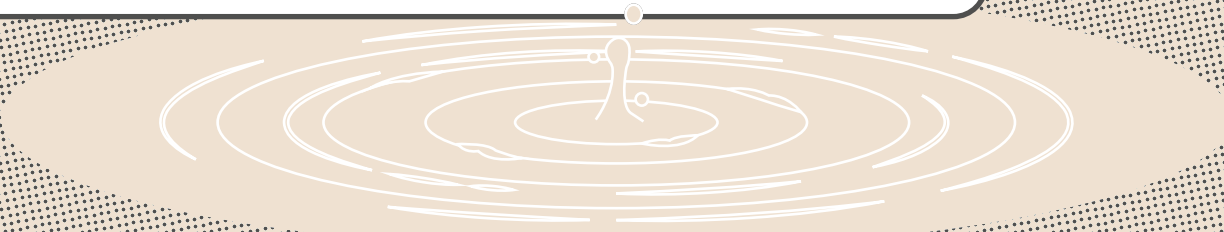


In 2022, in the Netherlands, **800+ healthcare professionals were trained** in using better nutrition and physical activity to help the elderly prevent falls and live longer in their own homes



To date, **76,000+ professionals have been trained and have strengthened their capabilities to become changemakers** in their communities. They are collectively known as the "Humans of Ecosystem".

Their empowerment has created a rippled effect through **an ecosystem of over 5.5M people**, including families, patients, communities, and farmers...



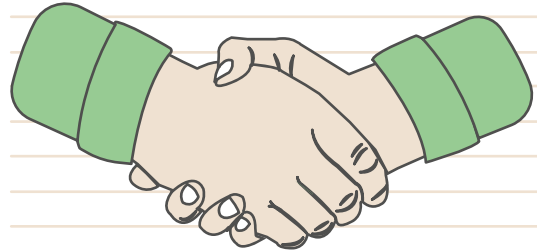
So, Danone Ecosystem and I want to warmly thank the **Humans of Ecosystem** for pushing forward projects for a more sustainable food system.

Now that you know our story and have met the Humans of Ecosystem, let's do a small recap of our impact during the last 14 years:

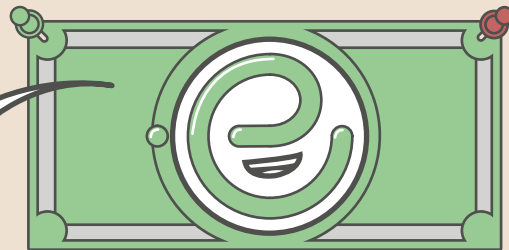


100+ projects
have been launched
across 36 countries!

Because we never go for it
alone, we did it along
with 50+ local Danone
entities & 90 partners.



Together, we have co-invested
€207M to bring projects to life



As a result :

76.000+ people have
been empowered,¹ more
than half of them being
women who have
played a key role in
delivering a
sustainable food
system.

5.5M people
positively impacted ²



6.680+ jobs have
been created



- 1: Empowered people are enabled to develop and strengthen their employability and their social & economic inclusion.
2: People with indirect benefits, like a family benefiting from an increased revenue.

These numbers are based on the Danone Ecosystem 2022 reporting of activities.